# Corporate Responsibility

2020 Highlights:

Social Responsibility and Environmental Sustainability





At SpartanNash, we are mindful that our business decisions, products, services and operations have a direct impact on the environment, our communities, customers and coworkers. We define this intentional decision-making process as our company's corporate responsibility commitment.

We invest in corporate responsibility because it is the right thing to do.

We also recognize that our strategic corporate responsibility initiatives can differentiate us from our competition and drive business results.

# **Our CR Journey**

# **Nash Finch Company**

Founded as a confectionery, Devils Lake, N.D.; changed name to Nash Finch Company in 1919

Became publicly traded on the NASDAQ

Acquired Military Distributors of Virginia (MDV)

Created culture champions program

2009 Started veterans and family of veterans hiring preference

2011

Held first

Helping Hands

Day; launched

diversity training

Founded Helping Hands Society: renamed the NFC Foundation in 1931

**Spartan Stores** 

Stores, Inc. in 1957

1917

Mich.

Founded as

a sugar CO-OP.

Grand Rapids.

Launched an energy management system and recycling program

# IASH BROTHERS WHOLESALE FR

Began using and friendly cleaning products

and organic premium dietitian and launched wellness program.

selling environmentally

Introduced Nash Brothers Trading Company™ natural private brand products; hired first

# 2010

Formed Sustainability Steering Committee

# 2013

2012

Switched to more

friendly plastic bags

2013

Converted to-go

recyclable plastic

deli/bakery

packaging to

environmentally

Held first Earth Week events with Goodwill; began printing Facts Up Front on Spartan® brand

products

2012

Opened LEED

certified grocery store

Began companywide recycling program

2005

Implemented

processes

paper reduction

Purchased ink recycling machine for in-house graphic services

1989

Became Grand Rapids traded on the Wholesale Grocery NASDAQ Company; changed name to Spartan

# Became publicly

Founded Spartan Stores Foundation; launched energy improvement program

2007

Introduced

inclusion

training

diversity and

Named one of Fortune's 'World's Most Admired Companies'

## 2014

2014

Defined mission,

2014

Began

vision and values

Launched robust threeyear integration plan including corporate responsibility mapping

companywide energy project tracking

## 2015

Converted to processless

plates in graphic

services (reducing

solvents and water)

Added all retail stores to energy dashboard

### 2015

2015

Transitioned hiring

training to paperless

2015

and orientation

processes

Expanded worksite wellness program companywide

### 2015

Integrated NFC and Spartan Stores Foundations to form SpartanNash Foundation

# 2015

Formalized Animal Welfare Policy

### 2015

Invested in new aerodynamic tractors with increased fuel efficiency

### 2015

Initiated program to track companywide retail food product donations and impact of corporate giving

## 2015

Listed as a Fortune 400 company

# SpartanNash

# November 19, 2013

Nash Finch Company and Spartan Stores, two multibillion dollar companies, merged to form SpartanNash.

## 2015

Launched Family Fare's "I Heart Local" campaign and introduced Living Well sections

### 2015

Created Corporate Responsibility Advisory Committee

# 2015

Began collecting and properly retiring American flags at all company locations

Expanded Full Circle<sup>15</sup> natural and organic private brand product offerings

2015

### 2016 Continuing

our journey...



# Our CR Journey, continued

# 2016

Launched Direct Your Dollars
Rebranded Direct Your Labels
Launched volunteer program (20,234 hours)
Launched Wellness Champion network
Launched natural disaster associate relief fund
Launched Opioid Safety Project
Signed Fair Food Pledge-Migrant Legal Aid
Expanded Double Up Food Bucks
Began publicly disclosing D&I profile
Expanded Goodwill Earth Week partnership
Defined 'local' products – began tracking
Recognized as Veteran-Friendly Employer
Power 300 Most Influential Black Corp. Directors
Launched Fleet Safety Program – 74% decrease

## 2018

Launched Sustainability Champions in DCs \$1.7 million in non-management discretionary bonus
Launched Clean Ingredient Initiative for OwnBrands
Launched Timely Meds™ and Free Fresh Fruit for Kids
Eternal Oceans Open Acres initiative
Updated information security policies; new Security Awareness program
Mandatory dignity and respect training; introduced quarterly check-ins
Exceeded 56,000 volunteer hours (\$1.38 million equivalent)
Named Military Friendly® Employer
Earth Week events generated 235,000 workforce development hours
Fleet MPG improved 12 percent over 2013 baseline
Named Best and Brightest Companies to Work For Top 101 in the Nation®
SpartanNash Foundation won PR Daily's CSR top award
PR Daily Honorable Mention for Volunteer and Earth Week programs

# 2020

Launched SpartanNash Go associate engagement app Launched Job and Pay mapping COVID Task Force – safety protocols & compliance Frontline bonus pay, paid leave, paid PPE Hired 10,000+ to respond to COVID work shortages Centralized CR data tracking for HR and safety metrics Partnered with Flashfood app to decrease food waste Donated \$650,000 to food banks/pantries Diversity and Inclusion training & workforce development Added D&I to SpartanNash Foundation grant support Launched Nutrition Pathways and Kids Crew \$1.5 million in Double Up Food Bucks redemptions

# 2017

# **Created CR dashboard**

Launched Community Captains program

Launched Freedom's Choice<sup>TM</sup> and HomeBase<sup>TM</sup> OwnBrands
Sponsored USS Gerald R Ford commissioning
Opened SpartanNash Military Welcome Center at Gerald R. Ford
International Airport
Launched Fast Lane e-commerce solution
Acquired Caito & BRT; USDA-certified food processing
SpartanNash Foundation retail scans exceeded \$1 million raised
30 percent increase in local products offered
Newsweek US 500 Green Rankings #389
Named Smartway Partner by U.S. EPA
Earned Responsible Retailer Award – Migrant Legal Aid
Reduced fuel emission by 3.8 million pounds of carbon dioxide

### 2019

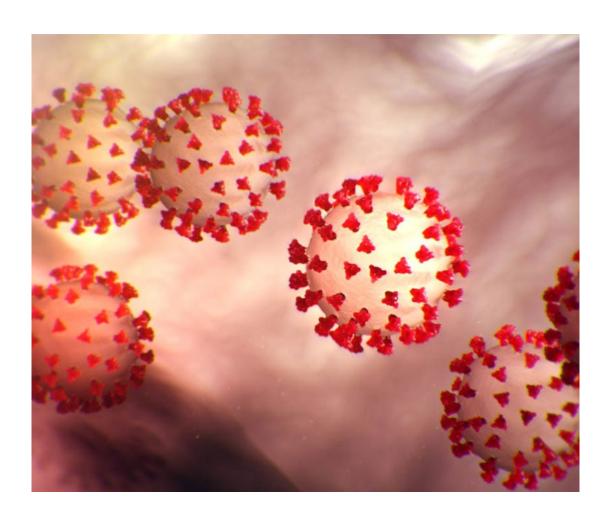
Ranked #37 in Michigan on Forbes' list of America's
Best Employers by State
Topped \$1 million in DYD donations since 2016
Expanded Total Rewards benefits program
Increased training and development hours
Launched SNVETS ARG
Decreased water consumption in DCs by 11 percent
Solar panels added to fleet trailers
Reduced engine oil by 6,000 gallons per year
Project ONE TEAM implementation
15 percent reduction in printing
SpartanNash Foundation restricted associate relief funds

# 2021

Environmental Health and Safety Vendor Code of Conduct MLK Day added as paid holiday CSR CRM system implementation AND SO MUCH MORE!



# 2020 COVID impact



Since the onset of the global COVID pandemic, SpartanNash has had **two top priorities**: the well-being and safety of our family of associates, customers and communities; and supporting health officials and government leaders to contain the virus.

Our steadfast commitment has been at the forefront of our corporate responsibility initiatives, driving expanded safety protocols, retail service operations, distribution and supply chain innovation, frontline bonuses and extended leave time, corporate and SpartanNash Foundation financial and product support to our community partners, free COVID testing and vaccines, just to name a few major categories. Consequently, our Corporate Responsibility annual progress report looks a bit different this year. Take a look – we welcome your feedback.

# 2020 CR initiatives: Social



- <u>COVID safety</u> has been our top priority!
- Associate COVID <u>frontline bonus</u> pay and extended leave time
- <u>Local restaurant</u> partnerships during COVID
- <u>Vendor Code of Conduct</u> completed for 1Q21 distribution to 13,000 vendors, suppliers and contractors
- Migrant Legal Aid <u>Fair Food Pledge</u> and underwriting of COVID safety materials
- Company invests \$1.1 million to build stronger communities
- <u>Direct Your Dollars</u> program tops \$1.5 million given back to local nonprofits since the program launched in 2016
- SpartanNash <u>Foundation grants \$1.48 million</u> for hunger relief, shelter and support of military families, including \$250k for COVID hunger relief
- Company donates 4.3 million pounds of food to pantries/food banks; 57,600 servings of milk
- Associates <u>volunteered the equivalent of \$328,000</u>, and more than 200,000 hours since launching the program in 2016 (\$5m economic impact)
- Health and Wellness <u>Kids Crew</u> launched to help children make healthy food choices
- <u>Double Up Food Bucks</u> partnership provides \$1.53 million in fresh produce for SNAP store guests
- Flashfood® pilot expanded store guests save \$70k on fresh products; 28,905 pounds of food waste diverted
- Company <u>advances commitment to diversity and inclusion</u>, hires VP to lead Talent, D&I
- Company accelerates animal welfare commitment to achieve <u>100% cage free eggs</u>

# 2020 CR initiatives: Environmental



- Reduced waste by more than 1,600 tons in distribution centers and retail stores
- Recycled 1,206 semi-tractor and trailer tires (nearly19,000 pounds of rubber), the equivalent of fifteen 57,000-square-foot football fields
- Recycled 19,965 gallons of used motor oil and 1,093 oil filters
- Reduced consumption of motor oil by 6,000 gallons, and heats its St. Cloud, Minn. facility with recycled motor oil
- Reduced electrical consumption by 4.87 percent over 2019 despite increased COVID volume and continued to invest in energy-saving LED lighting and heating/cooling equipment
- Reduced natural gas consumption by 5.21 percent over 2019
- Reduced water consumption by more than 4.3 million gallons over 2019, the equivalent of filling more than six 660,000-gallon, 50-meter Olympic-sized swimming pools
- Increased its fleet's average miles per gallon by 15 percent since our 2013 baseline resulting in 157,602 fewer gallons of diesel consumed in 2020
- According to the US Energy Information Administration, 2020 fuel reduction equates to 3,527,133 fewer pounds of CO2
- While COVID caused us to cancel the 2020 Earth Week events, since 2011, SpartanNash's Earth Week Goodwill donation drives
  have collected 1,317,925 pounds of donations, equal to more than 282,400 hours of workforce development training in the communities
  we serve

SpartanNash received numerous <u>awards</u> in 2020, including being named 2020 <u>Best and Brightest Companies</u> to Work For® in the Nation and a <u>Military Friendly</u>® Brand.



- Act Ethically and with Integrity
- Avoid Conflicts of Interest
- Act in Compliance with Laws and Contracts
  - · Comply with Fair Competition/Anti-Trust Laws
  - Comply with Anti-Corruption Laws
  - Insider Trading
- Protect Privacy and Data
- Source Minerals Responsibly
- Human Rights
  - · Wages and Benefits
  - Working Hours
  - Slavery, Forced Labor and Human Trafficking
  - Child Labor
  - Non-discrimination
  - Provide a Complaint Mechanism
  - Safe and Healthy Work Environment
- Vendor Diversity and Inclusion
- Environmental Stewardship
  - Energy and Emissions
  - Water
  - Waste
  - Materials Restrictions and Handling

To be distributed 1Q21 to 13,000+ vendors, suppliers and contractors